



Proposed 2020 Council Workplan

Goal Setting, Financial
Priorities & Budget

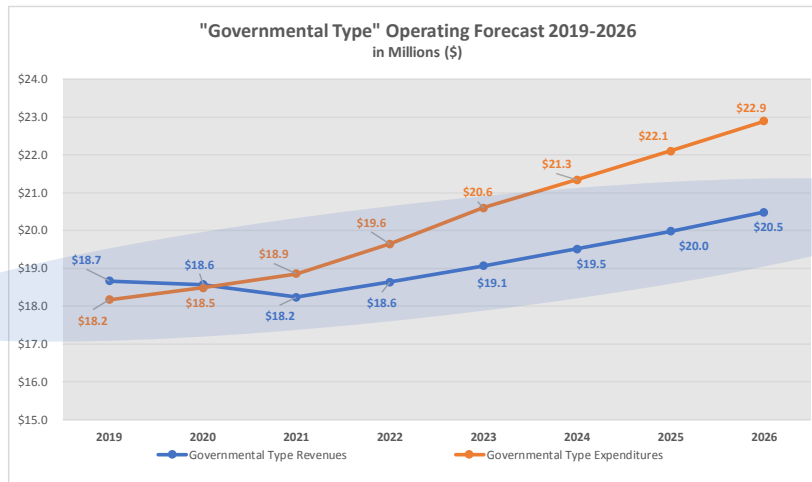
Focus Council Goals

- Agree on 5 existing goals that council will concentrate activities on to achieve outcomes and guide administration priorities for 2020



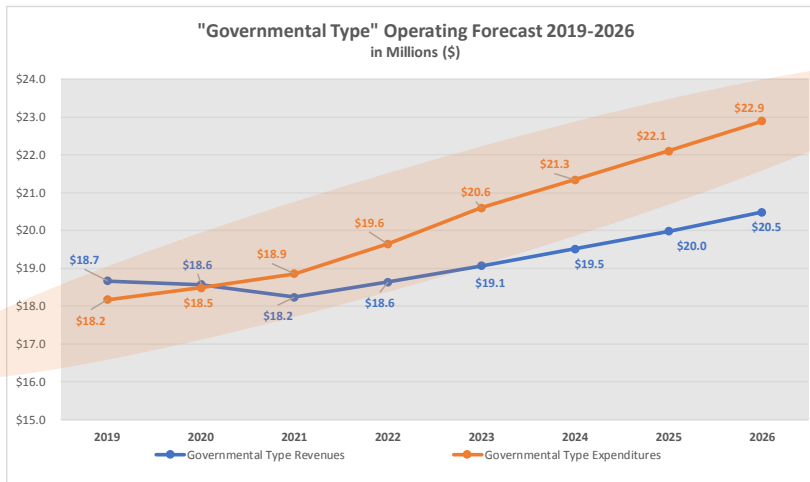
Existing Revenue 6-Year Projection, Fund Balances (Governmental Operating)

- Revenue projections summarized by major categories
- Key assumptions for each and their basis or source



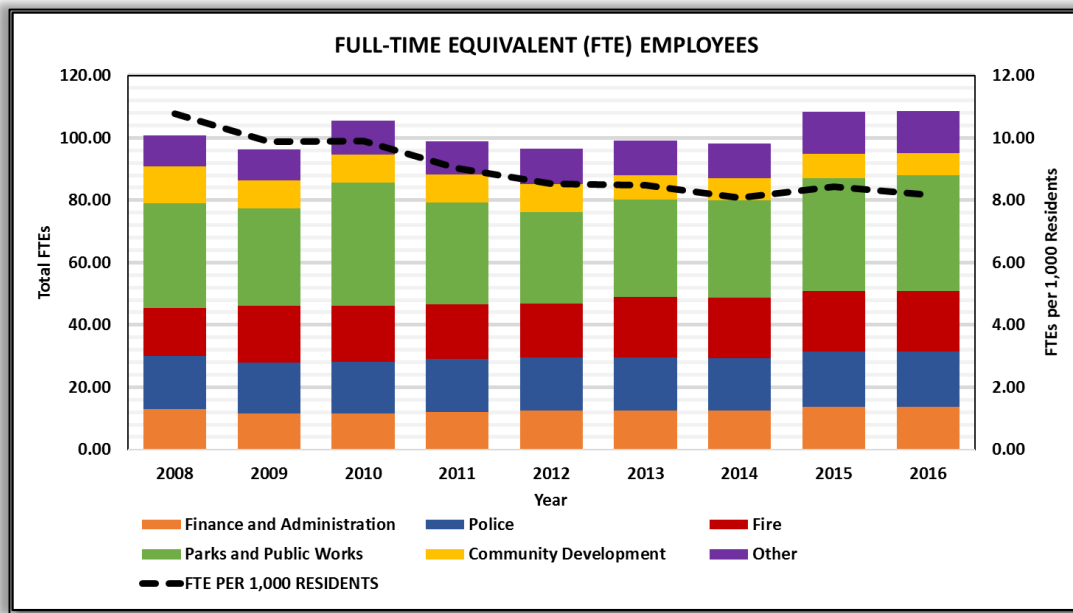
Existing Level of Service Expenses 6-Year Projection (Governmental Operating)

- Preliminary forecast of major category city-wide costs
 - Major categories (departments, programs, etc.)
 - Shared and allocated costs (e.g. ER&R, HR, IT, etc.)
 - Key assumptions included along with basis or source



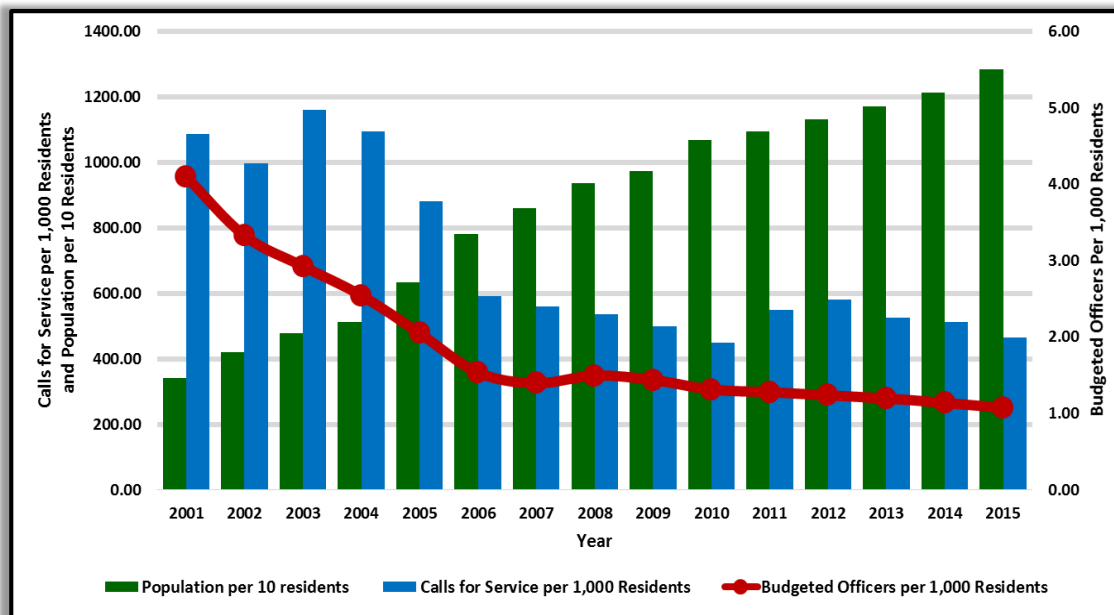
Additional Challenges (Governmental Operating)

- Needed level of service improvements
 - Staffing levels, additional maintenance costs, equipment needs, etc.



Additional Challenges (Governmental Operating)

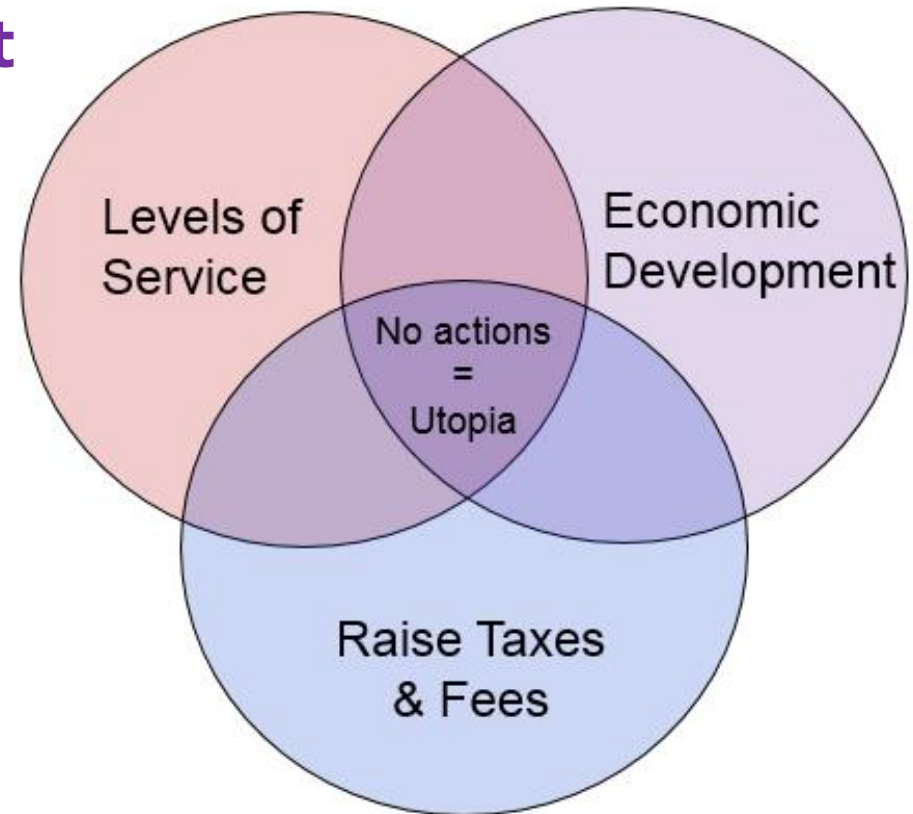
- Needed level of service improvements
 - Staffing levels, additional maintenance costs, equipment needs, etc.



Potential Solutions

- **Economic development**

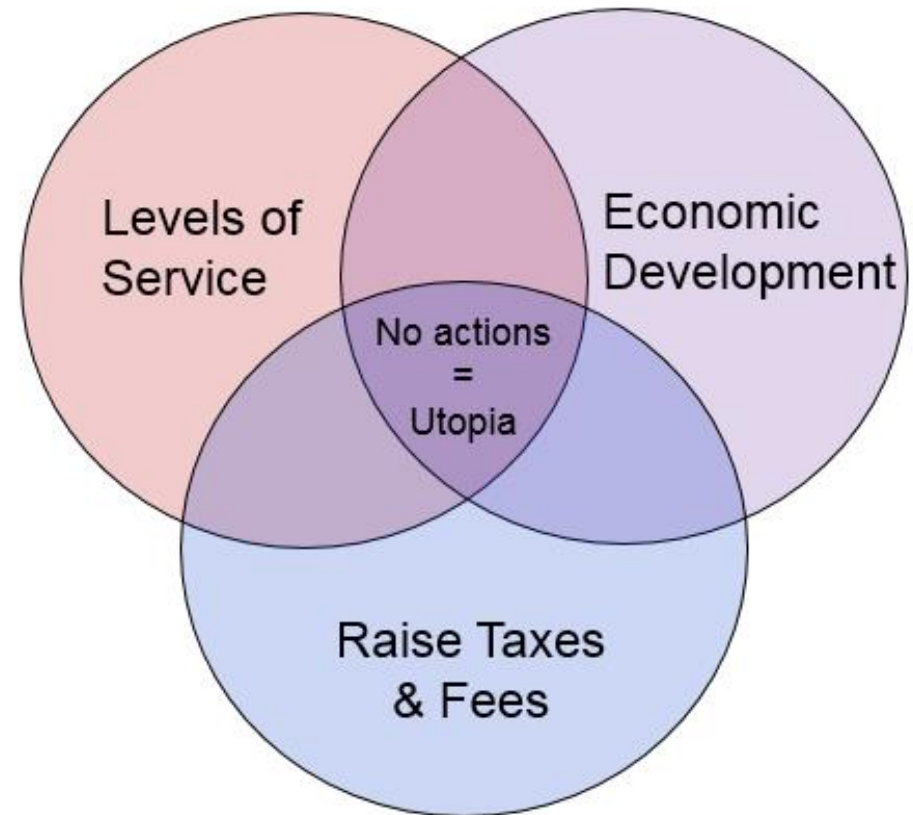
- Mill Site
- Expand Business Park
- Snoqualmie Hills
- SR21
- Sigillos
- Leisure Time



Potential Solutions

• Taxes & Fees

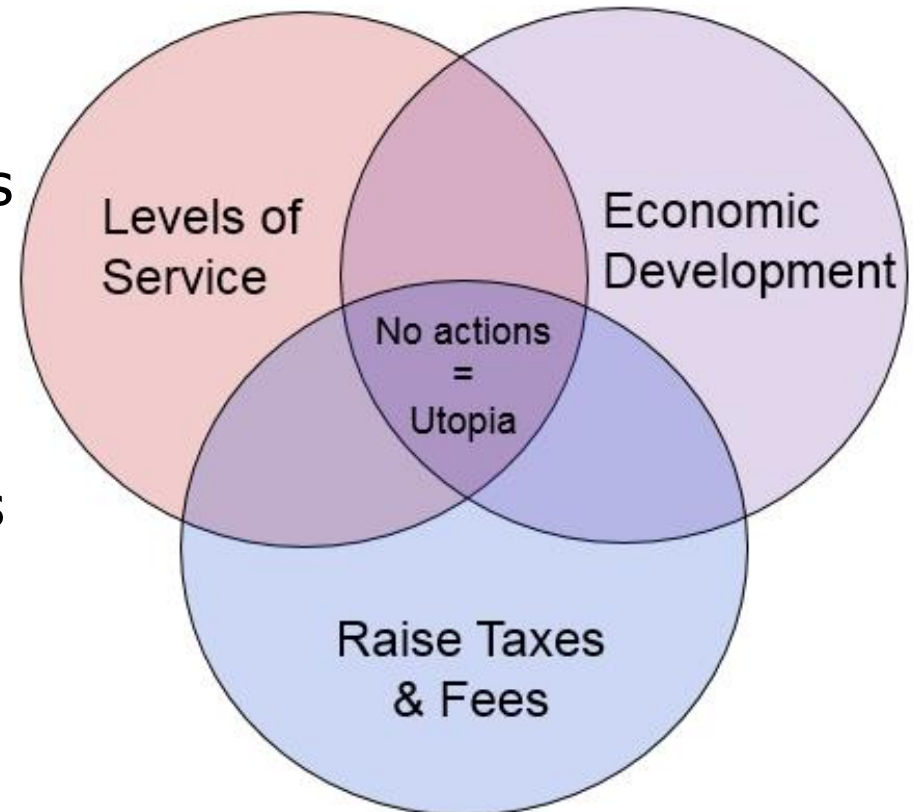
- .2% TBD sales tax
- Regular levy lid lifts
- 1% prop tax increase
- Gas tax
- Head tax



Potential Solutions

• Level of Service

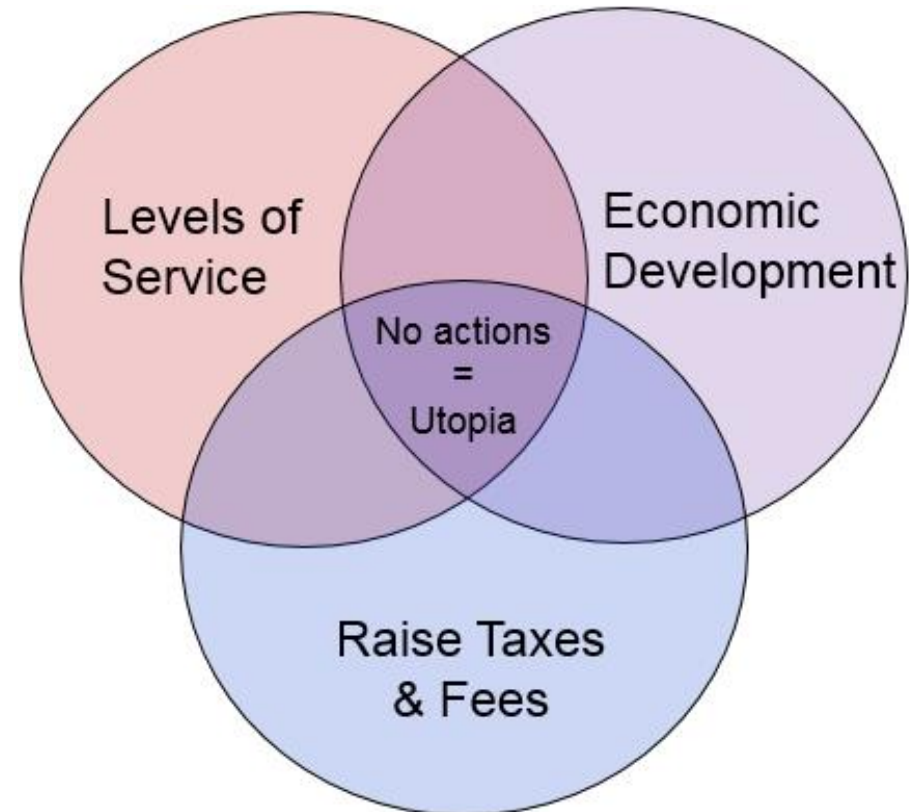
- Staffing levels
- Programs, activities, projects
- Revenue allocation between operating and capital
- Allocation of capital revenues by area
- Fund Balances and Reserves
 - Restricted, council committed or designated, reserves, unrestricted



Potential Solutions

• Level of Service

- Non-Utilities CIP
 - Revise 2021-26 CIP
 - Adjust annual *program* spending within revenue projection
 - Identify additional *project* funding sources
 - Align *project* spending with revenue projection
 - Present to P&PW Committee, then Council



Council endorsement

- Policy choices and strategies
- Revenue & expense projections
- Approval of revised 2021 – 2026 non-utilities CIP
- Approval of preliminary non-utilities 2021-2022 capital budget
- Revisit existing goals and objectives (if feasible) e.g.,
 - Tourism plan
 - Community Center
 - Affordable housing plan



Departmental Budget Priorities and Guidance

- Preliminary forecast of major category *department* costs and funding
 - Compensation, staffing levels, significant maintenance or capital costs
 - Approval by department related Committees then Council



Utilities CIP & Operating Budget

- Administration presentation of utilities system needs and proposed plan
- Proposed Utilities CIP for 2021 – 2026
- Approval by Parks & Public Works Committee then Council



Utilities Rate Study, Capital Funding Plan, Rate Setting

- Consultant utilities rate study process
 - Proposed funding sources
 - Proposed utility rates
 - Administration, F&A, and Committee of the Whole



Biennial Budget

- Admin presentation of proposed biennial budget
- Discussion and recommendations by department-associated Committees to Council
- Biennial budget hearings
- Adoption of biennial budget



Utility Rates

- Public communications outreach, public hearings (utilities rates)
- Adoption of utilities rate increase ordinance



Potential Debt Issuance, Property Tax Ordinance

- Property tax levy ordinance
- Potentially bond issuance documents
- Approval by Finance & Administration Committee then Council



5 Focused Goals/Objectives for 2020



Rank #2	Goal #3	Objective #1	Assigned:	Timeline:
	Proactively maintain and sustainably replace needed city infrastructure that meets current and future goals.	Establish capital spending plan for each department (to include fleet, technology, utilities, transportation, facilities and parks).	Dan Marcinko (Lead), Robert Hamud, Department Heads	The plans shall be provided within the budget year following in line with the council goals, regulatory needs and CIP committee prioritization.

5 Focused Goals/Objectives for 2020



Rank #4	Goal #1	Objective #1	Assigned:	Timeline:
	Provide an economic base that supports approved long-range city revenue goals.	Develop basic long-range revenue models and present to Council with the present state and near future forecast.	Robert Hamud (Lead)	Five-year forecast updated annually.
Rank #5	Goal #3	Objective #3	Assigned:	Timeline:
	Proactively maintain and sustainably replace needed city infrastructure that meets current and future goals.	Create maintenance policies and prioritize department plans for all infrastructure categories.	Dan Marcinko (Lead)	Time for accomplishing each of these goals/manuals is tied to our city budget and regulatory requirements (s).

5 Focused Goals/Objectives for 2020



Rank #6	Goal #4	Objective #1	Assigned:	Timeline:
	Provide and protect services, spaces, facilities, and events that enhance residents' quality of life.	Maintain existing service levels.	Robert Hamud – Department Heads	Annual performance measure reports to council as part of budget updates.
Rank #10	Goal #2	Objective #3	Assigned:	Timeline:
	Provide a budget and financial plan based on approved departmental goals.	Establish long-range financial plan by first quarter 2019 to include future considerations.	Robert Hamud (Lead)	Updated long term plan with ratified CIP by FYE 2019.